

Summary of Selected Financial Data
Fiscal Year Ended March 31, 2025

Sohgo Security Services Co., Ltd.

1. Consolidated Financial Results

(1) Consolidated Statements of Income

	1Q Accounting Period			2Q Accounting Period			Interim Financial Results		
	FY2024	FY2025	Increase/ Decrease (%)	FY2024	FY2025	Increase/ Decrease (%)	FY2024	FY2025	Increase/ Decrease (%)
Net Sales (Billion yen)	121.5	129.0	6.1	124.7	134.2	7.6	246.3	263.2	6.9
Operating Income (Billion yen)	8.4	7.0	(16.0)	8.8	8.1	(8.0)	17.3	15.2	(11.9)
Ordinary Income (Billion yen)	8.9	7.7	(13.6)	9.9	8.9	(10.4)	18.9	16.6	(11.9)
Profit Attributable to Owners of Parent (Billion yen)	5.0	4.1	(17.0)	6.4	5.6	(12.3)	11.5	9.8	(14.4)
Net Income Per Share (Yen)	9.92	8.36	—	12.86	11.63	—	22.78	19.96	—

	3Q Accounting Period			4Q Accounting Period			Annual Financial Results		
	FY2024	FY2025	Increase/ Decrease (%)	FY2024	FY2025	Increase/ Decrease (%)	FY2024	FY2025	Increase/ Decrease (%)
Net Sales (Billion yen)	132.6	137.2	3.5	142.4	151.3	6.3	521.4	551.8	5.8
Operating Income (Billion yen)	8.9	10.8	21.3	11.8	14.1	19.3	38.0	40.2	5.6
Ordinary Income (Billion yen)	9.6	11.6	20.9	12.6	14.7	17.2	41.1	43.1	4.7
Profit Attributable to Owners of Parent (Billion yen)	6.4	7.3	13.9	8.7	9.9	14.2	26.6	27.1	1.8
Net Income Per Share (Yen)	12.81	15.07	—	17.40	20.51	—	52.95	55.41	—

(2) Consolidated Balance Sheets

	FY2023	FY2024	FY2025
Total Assets (Billion yen)	520.9	571.4	572.4
Net Assets (Billion yen)	334.0	377.7	376.0
Equity Ratio (%)	58.6	60.2	59.1
Net Assets Per Share (Yen)	602.71	687.34	697.96

(3) Consolidated Statements of Cash Flows

	FY2023	FY2024	FY2025
Net Cash provided by (used in) Operating Activities (Billion yen)	31.6	56.0	42.6
Net Cash provided by (used in) Investing Activities (Billion yen)	(24.8)	(17.4)	(15.5)
Net Cash provided by (used in) Financing Activities (Billion yen)	(19.3)	(20.9)	(36.3)
Cash and Cash Equivalents at End of Period(Billion yen)	51.5	69.1	60.0

(4) Dividend

Dividend	Dividends Per Share									Payout Ratio (%)	
	End of 1Q		End of 2Q		End of 3Q		Year-end		Annual		
	Yen		Yen		Yen		Yen		Yen		
FY2024	—	—	8	70	—	—	15	00	23	70	44.8
FY2025	—	—	12	40	—	—	13	40	25	80	46.6
FY2026(Forecast)	—	—	13	60	—	—	13	60	27	20	44.9

(5) Forecasts for the Consolidated Financial Results for the Fiscal Year Ending March 31, 2026(April 1, 2025 - March 31, 2026)

	Interim			Annual		
	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)
Net Sales (Billion yen)	263.2	284.3	8.0	551.8	590.0	6.9
Operating Income (Billion yen)	15.2	18.1	18.6	40.2	43.9	9.2
Ordinary Income (Billion yen)	16.6	19.7	18.3	43.1	47.0	9.0
Profit Attributable to Owners of Parent (Billion yen)	9.8	12.0	21.8	27.1	29.4	8.5
Net Income Per Share (Yen)	19.96	24.75	—	55.41	60.63	—

2. Major Items

(1) Sales by Business Segment

(Billion yen)

	FY2024	Share(%)	Increase/ Decrease (%)	FY2025	Share(%)	Increase/ Decrease (%)
Security Services						
Electric Security Services	168.3	32.3	5.9	173.6	31.5	3.1
HOME ALSOK Services	23.0	4.4	8.0	24.6	4.5	6.9
Stationed Security Services	118.5	22.7	(0.0)	123.1	22.3	3.9
Transportation Security Services	69.2	13.3	3.7	70.4	12.8	1.8
Total	379.2	72.7	3.7	391.9	71.0	3.3
Facility Management Services	75.3	14.5	3.8	79.7	14.4	5.8
Long-Term Care Services	50.9	9.8	7.3	53.3	9.7	4.7
Overseas Services	15.7	3.0	149.7	26.8	4.9	70.2
Total	521.4	100.0	5.9	551.8	100.0	5.8

(2) Contracts by Business Segment

(Contract: Thousands)

	FY2023	FY2024	FY2025
Security Services			
Electric Security Services	562	579	591
HOME ALSOK Services	483	505	521
Stationed Security Services	3	4	4
Transportation Security Services	85	86	90
Total	1,135	1,176	1,208
Facility Management Services	121	127	130
Long-Term Care Services	27	27	28
Overseas Services	2	4	4
Total	1,287	1,336	1,371

<Comparison to the previous period>	FY2023 Increase/ Decrease	Increase/ Decrease (%)	FY2024 Increase/ Decrease	Increase/ Decrease (%)	FY2025 Increase/ Decrease	Increase/ Decrease (%)
Security Services						
Electric Security Services	0	0.1	16	3.0	11	2.0
HOME ALSOK Services	12	2.6	22	4.6	16	3.2
Stationed Security Services	▲0	(3.4)	0	8.8	0	3.4
Transportation Security Services	0	0.2	1	1.3	4	4.6
Total	13	1.2	40	3.6	31	2.7
Facility Management Services, stc	2	2.3	5	4.9	2	2.0
Long-term Care Services	0	0.4	0	2.5	0	2.7
Overseas Services	0	16.5	1	44.4	0	5.7
Total	16	1.3	48	3.8	35	2.7

(3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

	(Times)		
	FY2023	FY2024	FY2025
Net Sales	1.98	2.03	2.16
Operating Income	2.26	2.15	2.51
Ordinary Income	1.31	1.27	1.42
Profit Attributable to Owners of Parent	0.98	1.03	1.10
Total Assets	1.46	1.54	1.54

(4) Trends in Personnel

	(Personnel)		
	FY2023	FY2024	FY2025
Domestic Employees	34,485	34,669	35,301
Overseas Employees	4,554	30,313	29,432

<Comparison to the previous period>	FY2023 Increase/Decrease	Increase/Decrease (%)	FY2024 Increase/Decrease	Increase/Decrease (%)	FY2025 Increase/Decrease	Increase/Decrease (%)
Domestic Employees	921	2.7	184	0.5	632	1.8
Overseas Employees	(74)	(1.6)	25,759	565.6	(881)	(2.9)

(5) Capital Expenditure / Depreciation / Research and Development Expenditure

	(Billion yen)						
	FY2023	Increase/Decrease (%)	FY2024	Increase/Decrease (%)	FY2025	Increase/Decrease (%)	FY2026 (Forecast)
Capital Expenditure	16.4	1.0	15.8	(3.3)	18.1	14.4	19.6
Depreciation	17.9	6.3	18.7	4.5	20.1	7.3	21.0
Research and Development	0.6	7.0	0.5	(10.9)	0.5	(4.0)	0.6

3. Consolidated Financial Statements

(1) Consolidated Statements of Income (YoY/ Comparison to the Plan)

(Billion yen)

	FY2024		FY2025		YoY		FY2026(Plan)		Comparison to the Plan	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)	Amount	Share(%)	Amount	Achievement Ratio
Net Sales	521.4	100.0	551.8	100.0	30.4	5.8	550.0	100.0	1.8	100.3
Cost of Sales	396.2	76.0	420.9	76.3	24.6	6.2	-	-	-	-
Gross Profit	125.1	24.0	130.9	23.7	5.8	4.7	-	-	-	-
Selling, General and Administrative Expenses	87.0	16.7	90.7	16.4	3.6	4.2	-	-	-	-
Operating Income	38.0	7.3	40.2	7.3	2.1	5.6	40.3	7.3	(0.0)	99.8
Non-operating Income	6.0	1.2	6.0	1.1	0.0	0.6	-	-	-	-
Non-operating Expenses	2.9	0.6	3.1	0.6	0.2	7.5	-	-	-	-
Ordinary Income	41.1	7.9	43.1	7.8	1.9	4.7	43.1	7.8	0.0	100.0
Extraordinary Income	0.9	0.2	1.5	0.3	0.6	64.0	-	-	-	-
Extraordinary Loss	0.2	0.1	0.9	0.2	0.6	249.1	-	-	-	-
Profit Attributable to Owners of parent	26.6	5.1	27.1	4.9	0.4	1.8	27.6	5.0	(0.4)	98.2

(2) Consolidated Statements of Income (Main variable factors)

(Billion yen)

	YoY		Factors
	Amount	Increase/ Decrease (%)	
Net Sales	30.4	5.8	Security Services 12.6 Electronic Security Services 5.2 HOME ALSOK Services 1.5 Stationed Security Services 4.6 Transportation Security Services 1.2 Facility Management Services, etc 4.3 Long-term Care Services 2.4 Overseas Services 1.1
Cost of Sales	24.6	6.2	
Gross Profit	5.8	4.7	
Selling, General and Administrative Expenses	3.6	4.2	
Operating Income	2.1	5.6	
Non-operating Income	0.0	0.6	
Non-operating Expenses	0.2	7.5	
Ordinary Income	1.9	4.7	
Extraordinary Income	0.6	64.0	
Extraordinary Loss	0.6	249.1	
Profit Attributable to Owners of parent	0.4	1.8	

(3) Consolidated Balance Sheets (YoY)

(Billion yen)

	FY2024		FY2025		Increase/Decrease	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/Decrease (%)
Assets	571.4	100.0	572.4	100.0	0.9	0.2
Current Assets	252.0	44.1	256.7	44.8	4.6	1.8
Noncurrent Assets	319.4	55.9	315.6	55.2	(3.7)	(1.2)
Property, Plant and Equipment	120.3	21.1	122.4	21.4	2.0	1.7
Intangible Assets	40.6	7.1	38.7	6.8	(1.9)	(4.9)
Investments and Other Assets	158.3	27.7	154.5	27.0	(3.8)	(2.4)
Liabilities	193.7	33.9	196.4	34.3	2.6	1.4
Current Liabilities	100.4	17.6	108.8	19.0	8.4	8.4
Noncurrent Liabilities	93.2	16.3	87.5	15.3	(5.7)	(6.1)
Net Assets	377.7	66.1	376.0	65.7	(1.7)	(0.5)
Shareholders' Equity	311.2	54.5	310.0	54.2	(1.1)	(0.4)
Accumulated Other Comprehensive Income	32.8	5.7	28.3	5.0	(4.5)	(13.7)
Non-controlling Interests	33.6	5.9	37.5	6.6	3.9	11.6

(4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

	Account Title	YoY	Remarks
Current Assets	Cash for Transportation Security Services	7.3	
Current Assets	Raw materials and supplies	1.6	
Current Assets	Cash and deposits	(8.3)	
Noncurrent Assets	Deferred tax assets	(3.5)	
Current Liabilities	Short-term borrowings	5.5	
Current Liabilities	Income taxes payable	2.1	
Noncurrent Liabilities	Deffered tax liabilities	(3.8)	
Noncurrent Liabilities	Lease obligations	(1.2)	